

## ROUTING AND TRANSMITTAL SLIP

Date

22 JUN  
1981TO: (Name, office symbol, room number,  
building, Agency/Post)

Initials

Date

1. ADDA

2.

3. DTE

4.

5.

Action	File	Note and Return
Approval	For Clearance	Per Conversation
As Requested	For Correction	Prepare Reply
Circulate	For Your Information	See Me
Comment	Investigate	Signature
Coordination	Justify	

## REMARKS

3. For direct response - pls forward drop copies to ER and DDA Registry.

DDA Suspense: No suspense date as such, but note suggested date and time in penultimate paragraph for a meeting with DTE.

DO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions

FROM: (Name, org. symbol, Agency/Post)

Room No.—Bldg.

EO/DDA

Phone No.

5041-102

OPTIONAL FORM 41 (Rev. 7-76)  
Prescribed by GSA  
FPMR (41 CFR) 101-11.206

☆ GPO : 1980 O - 311-156 (17)

JUN 22 4 22 PM '81

ER

UNCLASSIFIED	CONFIDENTIAL	SECRET
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## EXECUTIVE SECRETARIAT

## Routing Slip

TO: *DDA*

		ACTION	INFO	DATE	INITIAL
1	DCI				
2	DDCI				
3	D/DCI/RM				
4	DD/NFA				
5	D/DCI/CT				
6	DD/A	X			
7	DD/O				
8	DD/S&T				
9	GC				
10	LC				
11	IG				
12	Compt				
13	D/PA				
14	D/EE0				
15	D/PPPM				
16	AO/DCI				
17	PB/NSC				
18					
19					
20					
21					
22					

SUSPENSE

Date

Remarks:

Direct reply, please.

*MSC*  
 Executive Secretary

22 June 1981

Date

3637 (12-77)

JUN 22 4 22 PM '81

ER

81-1313

18 June 1981

William J. Casey  
Director  
Central Intelligence Agency  
Washington, D. C. 20505

Dear Sir,

In this technological age of mass intelligence production, it is imperative for the policy maker to have meaningful interpretation.

As an old intelligence pro, I share your concern about analysis and can prove a very present help in improving its quality. I propose a Seminar on "The Third E" to develop foreknowledge, advance command level thinking and raise analysis from a craft to an art. The seminar is intended for experienced analysts, GS-12 and above, challenging them to be brave and innovative, to speak up and speak out with the courage of their intelligence convictions.

Enclosed is a brief course outline which describes the ten analytical tools I designed for the President and his National Security Adviser, the Secretaries of State and Defense, and the Joint Chiefs of Staff. Please select those custom designs you deem most valuable for the seminar.

With your advice and consent, I would like to confer with your Director of Training concerning a possible fall seminar. Please advise if a call at CIA Hqs on 9 July 1981 at 1100 hours would be convenient.

Thank you for your kind consideration

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